

A letter from EMC's Chairman, President and Chief Executive Officer

Dear Shareholders,

At EMC's 2010 Annual Meeting, you considered shareholder proposals regarding an advisory vote on executive compensation and the right to call a special meeting. Your Board recognizes the importance of these matters to you and has been considering the vote results carefully.

Advisory Vote on Executive Compensation

For several years, your Board has been monitoring various "say on pay" initiatives. As part of that process, the Board considered the results of shareholder voting on proposals relating to the advisory vote and dialogued with shareholders on better ways to communicate specific concerns regarding compensation matters directly to the Board. Your Board was also mindful that over the past few years, the advisory vote has been the subject of proposed legislation in the U.S. Congress, and felt that it would be premature to take action while legislation was pending. In July 2010, Congress enacted the Dodd-Frank Wall Street Reform and Consumer Protection Act which requires companies to provide shareholders with an advisory vote at least every three years. Accordingly, your Board will offer a shareholder advisory vote on executive compensation beginning at the 2011 Annual Meeting of Shareholders. At the 2011 Annual Meeting, your Board also expects to give you an opportunity to vote on how often the advisory vote should be held – annually, biennially or triennially.

Over the years, we have proactively engaged shareholders to solicit your thoughts on a variety of topics. We appreciate all of your feedback. And now, with the advisory vote, it is even more vital that we continue our dialogue, especially regarding our executive compensation program. This year we also hope to speak with many of you about the frequency of the advisory vote. As always, we encourage you to contact us directly with any specific concerns about our executive compensation programs or other matters. Information on how to contact your Board and the Leadership and Compensation Committee is provided below.

Special Meetings

Your Board is carefully considering the vote results on the shareholder proposal regarding special meetings. Under our Bylaws, the current threshold to call a special meeting is ownership of 40% of our Common Stock. The shareholder proposal sought to lower this threshold to 10%. Some shareholders have already indicated to us that they voted in favor of the proposal to signal their view that a 40% ownership threshold is too high, but that they also believed a 10% threshold is too low. We will seek your views as to the specific ownership threshold that you believe should be required to call a special meeting of shareholders and will provide a more detailed response later this fall.

Political Contributions

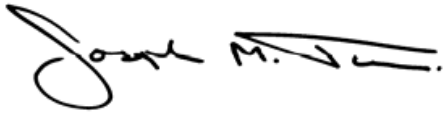
In addition, I'd like to take this opportunity to announce an enhancement in our disclosures regarding political contributions. For many years, we have disclosed our corporate political contributions on our website. In the interests of even greater transparency, following the end of

our 2010 fiscal year, we will also disclose membership dues we paid to major trade associations and the percent of such dues that is used for political spending.

We strive continually to improve our governance practices and we welcome your input into that process. For information about our governance practices, including how to contact the Board, the Leadership and Compensation Committee, and other Board committees, please visit our website at www.emc.com/about/investor-relations/governance/corporate-governance.htm.

Thank you for your continued interest in EMC.

Very truly yours,

A handwritten signature in black ink, appearing to read "Joseph M. Tucci". The signature is stylized with a large, looped initial "J" and a horizontal line extending to the right.

Joseph M. Tucci
Chairman, President and Chief Executive Officer

September 2010